
Forestlands (No.10) Limited (In Liquidation) ('the Company')

Company No. 1779859

3 April 2024 | 01135

1. Introduction

Neale Jackson and Grant Robert Graham ('Liquidators'), Licensed Insolvency Practitioners, were appointed Joint and Several Liquidators of the Company by order of the High Court, Nelson on 6 September 2018 pursuant to Section 241(2)(c) of the Companies Act 1993 ('the Act') on the application of the Financial Markets Authority ('FMA'). The Liquidators are also the liquidators of other related companies in the Forestlands group ('Forestlands Group').

We understand that prior to liquidation a solvency certificate was signed by the Company's director. We have not seen this but we believe the Company is solvent.

This is the Liquidators' 12th report. It covers the period 6 September 2023 to 5 March 2024 ('the Period').

The Liquidators' other reports, and other information relevant to the liquidations of the Forestlands Group companies, can be found on the Calibre Partners website: <https://www.calibreparters.co.nz/flx-creditor/forestlands-2-20/>.

2. Restrictions

This report has been prepared by us in accordance with and solely for the purposes of Section 255(2) of the Companies Act 1993.

In compiling this report, we have relied on the accuracy of all relevant information provided by the Company. We have not independently audited or verified that information and express no opinion on its accuracy, completeness, or reliability.

We do not accept any liability whatsoever from this report.

All information contained in this report is for the confidential use of the parties to which it is provided in accordance with Section 255(2) of the Companies Act 1993 and is not to be disseminated or passed to any other person without prior written authority or in accordance with law.

We reserve the right (but will be under no obligation) to review this report and if we consider it necessary to revise the report in light of any information existing at the date of this report which becomes known to us after that date.

All references to \$ are in NZD.

3. Background

This report should be read in conjunction with other Liquidators' reports which can be viewed on the New Zealand Companies Office website at <https://companies-register.companiesoffice.govt.nz/>.

Background to the Liquidators' appointment and the actions taken since appointment are detailed in the Liquidators' previous reports.



4. Shareholder confirmation process

We appreciate the patience shown by shareholders as we work toward paying all eligible shareholders their share of the funds available in the liquidation.

As previously advised:

- A summary of the actions undertaken to establish an accurate share register are detailed in the Liquidators' previous reports.
- The most recent status of the shareholder confirmation process for this Company is as follows:

As at the end of the Period	% of shareholders	% of shares
Confirmation process completed	96%	97%
Missing information	4%	3%

- We no longer proactively locate or follow up incomplete shareholder information. We do not believe there are further steps it is practicable to take to locate shareholders who have not contacted us since the liquidation commenced.
- We will continue to process shareholder information that is forwarded to us and make catch up payments for eligible shareholders.
- The confirmation process has been time consuming. We believe that the approach taken was in the best interests of the shareholder group as a whole and ensured that we did not incur unnecessary costs.

5. Distributions to shareholders

During the Period, no distributions were paid to shareholders.

As previously advised:

- The total amount that has been distributed to date in the liquidation to shareholders is \$1,577 per share.
- Details of previous distributions and the steps taken to facilitate these distributions to eligible shareholders are summarised in our previous Liquidators' reports.
- We continue to pay catch-up distributions to shareholders as they complete the confirmation process.
- We expect to pay a final distribution to shareholders towards the end of the liquidation – refer sections 8 and 11 below.

6. Asset realisations

Background to the actions taken by the Liquidators in relation to the asset realisations process are summarised in our earlier reports.

The Liquidators confirm there are no further assets to realise.

7. Action taken by the Financial Markets Authority ('FMA')

As previously advised, since appointment we have worked closely with the FMA and provided information as and when requested to assist with its investigations.



As shareholders will be aware, a jury trial had been scheduled to start on 16 March 2023, however prior to it commencing Mr Kearns pled guilty to certain charges that had been laid by the FMA. These charges covered:

- One representative charge of making a false statement under the Financial Reporting Act 1993, section 41 (false statement charge);
- Two representative charges of failing to deliver financial statements under the Financial Reporting Act 1993, sections 18 and 38(b); and
- One representative charge of failing to lodge financial statements under the Financial Markets Conduct Act 2013, section 461H.

On 20 July 2023, Mr Kearns was sentenced at Nelson District Court to:

- Four months' community detention; and
- 100 hours' community work.

This brings to an end the proceedings against Mr Kearns in respect of his actions in relation to the Forestlands Group.

8. Future distributions

We expect a final distribution to be a small distribution, as it will be the residual funds remaining in the liquidations once all required steps have been completed to finalise the liquidations. This will include sums that we are required to set aside until completion of the liquidation (e.g. the reserve amounts for unidentified shareholders set aside pursuant to Court orders).

The amount available will vary from entity to entity.

We will only know the amount available for the final distribution once we have clarity on the final claims of all shareholders and the surpluses available.

Therefore, shareholders should not assume that all available funds shown in the attached receipts and payments account are available for distribution.

9. Creditor claims

All known unsecured creditor claims have been reviewed, admitted, and paid by the Liquidators. Further information is available in the Liquidators' previous reports.

10. Statement of receipts and payments

A statement of receipts and payments for the Period is attached to this report.

11. Summary and estimated date of completion of liquidation

There are a number of steps we have to take to finalise the liquidations, which include:

- Filing all tax returns to the completion of the liquidation. Final returns will be completed at the end of the liquidation.
- Obtaining clearance from the Inland Revenue Department, which will only be given once all tax returns have been submitted.
- Applying to the Court for required approvals. In the last reporting period, the liquidators applied to the High Court for approval and fixing of remuneration throughout the liquidation period. Please refer to section 12 below for further information in this regard.



- Paying over any unclaimed distributions to Public Trust (in accordance with the Companies Act 1993). This will be done at the end of the liquidation.
- Paying final distributions to shareholders.
- Dealing with our final statutory requirements.

12. Court approval process

As required by the Companies Act, the liquidators have applied to the High Court for approval and fixing of remuneration of \$111,070 for them for the 5-year period from 6 September 2018 to 31 July 2023 in respect of the liquidation of the Company.

The liquidators have previously provided remuneration reports in each of their six-monthly statutory reports. Those remuneration reports record the remuneration in respect of the period that was the subject of the report. Copies of the remuneration reports are attached. In summary, the remuneration for each reporting period is as follows:

	Liquidation reporting periods	Fees
2 nd Report	6 September 2018 to 5 March 2019	31,524
3 rd Report	6 March 2019 to 5 September 2019	24,557
4 th Report	6 September 2019 to 5 March 2020	9,091
5 th Report	6 March 2020 to 5 September 2020	4,849
6 th Report	6 September 2020 to 5 March 2021	13,704
7 th Report	6 March 2021 to 5 September 2021	5,034
8 th Report	6 September 2021 to 5 March 2022	4,355
9 th Report	6 March 2022 to 5 September 2022	7,902
10 th Report	6 September 2022 to 5 March 2023	7,042
11 th Report	6 March 2023 to 5 September 2023	3,012
	TOTAL	111,070

Under s 284(1) of the Companies Act 1993, a creditor, a shareholder or certain other persons may, with leave of the court, apply to review or fix the remuneration of the liquidators at a level which is reasonable in the circumstances. Any such persons wishing to make any such application should do so promptly and in any event within 25 working days.

It will be possible to progress final steps (including payment of a final distribution) when the Court approval process is complete.

We will update shareholders on the estimated date for final distributions once the relevant approvals have been obtained.

Should you have any queries regarding the liquidation of the Company, please do not hesitate to contact this office.

Yours faithfully



Neale Jackson
Joint Liquidator



Statement of receipts and payments

Forestlands (No.10) Limited (In Liquidation)

Statement of Liquidators' receipts and payments from 6 September 2023 to 5 March 2024

	\$
Opening balance	100,271
Receipts	
Interest received	1,639
Total receipts	1,639
Payments	
Bank charges	2
Printing, postage and IT services	121
Storage	28
Residents Withholding Tax	483
Legal costs	848
Liquidators' remuneration	4,177
Investors distributions	1,537
Total payments	7,197
Net cashflow	(5,558)
Closing balance	94,713

Comprises of:

Funds held on Trust for incomplete shareholders and retentions	77,153
Cheque account	16,786
GST	775
Closing balance	94,713



Liquidators' remuneration report for the Period

Forestlands (No.10) Limited (In Liquidation)

Time based charging report – for the period 6 September 2023 to 5 March 2024

Time costs by position and work type

	Hourly rate (\$)	General admin		Reports		Total	
		Hours	Charge (\$)	Hours	Charge (\$)	Hours	Charge (\$)
Partner	550	0.1	63	-	-	0.1	63
Executive Director	485	-	-	-	-	-	-
Associate Director	485	4.7	2,268	0.5	223	5.1	2,491
Senior Manager	435	0.9	384	-	-	0.9	384
Senior Analyst	250	3.4	858	-	-	3.4	858
Analyst	190	2.8	524	-	-	2.8	524
Financial Controller	90	0.1	10	-	-	0.1	10
Intern	90	6.9	618	-	-	6.9	618
Support Staff	90	0.6	52	1.3	114	1.8	166
Total		19.4	4,777	1.7	337	21.1	5,114

Liquidators' disbursements	Cost
IT Support	16
Legal Costs	976
Postage	85
Printing	38
Record Storage	44
Total	1,160

Detail of work completed	
General administration	General case administration including dealing with distributions, tracing of investors, strategy meetings, attending to creditor queries, and processing of day to day receipts and payments.
Reports	Compiling statutory reports to creditors and any other reporting requirements.



Liquidators' remuneration report for prior periods

Forestlands (No.10) Limited (In Liquidation)

For the period 6 March 2023 to 5 September 2023

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Reports		Retirement		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$550	-	-	-	-	0.1	46	-	-	-	-	0.1	46
Executive Director, Director, Associate Director	\$485	0.3	154	-	-	1.3	606	0.7	340	0.3	129	2.5	1,229
Senior Manager	\$435	0.2	65	-	-	-	-	-	-	0.3	109	0.4	174
Senior Analyst	\$250	3.5	867	0.2	42	-	-	-	-	0.5	125	4.1	1,033
Business Analyst	\$190	-	-	-	-	0.5	95	0.8	146	-	-	1.3	241
Support staff	\$90	0.9	81	1.8	165	0.5	44	-	-	-	-	3.2	290
Total		4.8	1,167	2.0	207	2.3	791	1.5	485	1.0	363	11.6	3,012

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Printing and postgage	94
Record storage	37
Legal/Tax advice	81
IT services	46
Total	257

Detail of work completed	
General Administration	General case administration including strategy meetings, processing of day to day receipts and payments and general matters.
Shareholders	Matters related to the shareholder confirmation process, attending to shareholder queries, distributions to shareholders, completing reconciliations and dealing with bounced payments.
Reports	Compiling statutory reports to creditors, undertaking analysis, drafting of Court affidavits and any other reporting requirements.
Retirement	All matters relating to the Liquidators retirement including applications to Court, analysis and additional reporting.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



Forestlands (No.10) Limited (In Liquidation)

For the period 6 September 2022 to 5 March 2023

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Reports		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$550	-	-	-	-	0.2	128	-	-	0.2	128
Senior Manager	\$435	1.0	419	1.0	419	2.6	1,152	0.3	127	4.9	2,117
Senior Analyst	\$250	1.0	254	1.0	254	-	-	-	-	2.0	508
Business Analyst	\$190	5.2	992	6.7	1,271	7.6	1,453	0.96	182	20.5	3,898
Support staff	\$90	1.5	135	2.0	183	0.8	72	-	-	4.3	390
Total		8.7	1,801	10.7	2,127	11.3	2,806	1.2	308	32.0	7,042

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Printing and postage	95
Record storage	31
Legal and Tax advice	324
IT services	138
Total	588

Detail of work completed	
General Administration	General case administration including strategy meetings, processing of day to day receipts and payments and general matters.
Shareholders	Matters related to the shareholder confirmation process, attending to shareholder queries, distributions to shareholders, completing reconciliations and dealing with bounced payments.
Reports	Compiling statutory reports to creditors, undertaking analysis, drafting of Court affidavits and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



Forestlands (No.10) Limited (In Liquidation)

For the period 6 March 2022 to 5 September 2022

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Reports		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$550	1.7	944	-	-	-	-	-	-	1.7	944
Executive Director, Director, Associate Director	\$485	0.2	73	-	-	-	-	-	-	0.2	73
Manager	\$435	4.1	1,786	1.8	791	1.6	717	0.3	142	7.9	3,437
Senior Business Analyst	\$250	2.3	563	0.9	233	-	-	0.3	63	3.4	858
Business Analyst	\$190	7.9	1,492	2.0	372	0.9	169	0.5	95	11.2	2,128
Support staff	\$90	1.6	144	2.1	192	1.4	126	-	-	5.1	462
Total		17.7	5,001	6.8	1,588	3.9	1,012	1.1	300	29.5	7,902

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Printing and postage	78
Record storage	29
IT services	17
Total	124

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders, processing of day to day receipts and payments and monitoring the asset realisations process.
Shareholders	Matters related to the shareholder confirmation process.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



Forestlands (No.10) Limited (In Liquidation)

For the period 6 September 2021 to 5 March 2022

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Reports		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$ 550	0.8	445	-	-	0.1	31	-	-	0.9	477
Executive Director, Director, Associate Director	\$ 485	1.0	461	-	-	-	-	-	-	1.0	461
Manager	\$ 385	1.8	705	0.9	336	0.1	33	0.2	93	3.03	1,167
Executive Analyst	\$ 315	0.5	158	-	-	-	-	-	-	0.5	158
Business Analyst	\$ 190	1.5	293	1.9	369	0.3	63	1.0	187.5	4.8	913
Support staff	\$ 90	5.0	449	5.6	507	1.5	135	1.0	90.0	13.1	1,181
Total		10.6	2,511	8.4	1,212	2.0	261	2.2	370	23.3	4,355

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Legal costs	102
Bank charges	16
Printing, postage and IT services	57
Record storage	29
Total	203

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders, processing of day to day receipts and payments and monitoring the asset realisations process.
Shareholders	Matters related to the shareholder confirmation process.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



Forestlands (No.10) Limited (In Liquidation)

For the period 6 March 2021 to 5 September 2021

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Creditors		Investigations		Reports		FMA/SFO		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge		
Partner	\$ 550	0.8	451	0.1	44	-	-	-	-	-	-	-	-	-	-	0.9	495
Executive Director, Director, Associate Director	\$ 485	0.7	340	-	-	-	-	-	-	-	-	-	-	-	-	0.7	340
Manager	\$ 385	1.7	640	0.7	286	-	-	-	-	0.5	195	-	-	0.1	32	2.99	1,152
Executive Analyst	\$ 315	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Business Analyst	\$ 190	8.2	1,560	2.7	521	-	-	-	-	0.6	111	-	-	-	-	11.5	2,191
Support staff	\$ 90	5.2	465	4.3	391	-	-	-	-	-	-	-	-	-	-	9.5	857
Total		16.6	3,455	7.9	1,242	-	-	-	-	1.1	306	-	-	0.1	32	25.6	5,034

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Legal costs	1,113
Bank charges	43
Printing, postage and IT services	-
Record storage	29
Total	1,186

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders and processing of day to day receipts and payments.
Shareholders	Matters related to the shareholder confirmation process.
Creditors	Dealings with unsecured creditors including adjudication and settlement of unsecured claims.
Investigation	Investigation into the conduct of Mr Kearns and Associated Parties and finalising the settlement agreement.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



Forestlands (No.10) Limited (In Liquidation)

For the period 6 September 2020 to 5 March 2021

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Creditors		Investigations		Reports		FMA/SFO		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$ 550	1.0	539	0.1	56	-	-	-	-	-	-	-	-	-	-	1.1	596
Executive Director, Director, Associate Director	\$ 485	0.3	129	-	-	-	-	-	-	-	-	-	-	-	-	0.3	129
Manager	\$ 385	2.8	1,092	7.9	3,056	-	-	-	-	0.7	285	-	-	2.8	1,067	14.3	5,499
Executive Analyst	\$ 315	1.9	583	-	-	-	-	-	-	-	-	-	-	-	-	1.9	583
Business Analyst	\$ 190	6.4	1,216	11.9	2,254	-	-	-	-	0.3	48	-	-	8.8	1,672	27.3	5,190
Support staff	\$ 90	6.6	598	12.3	1,109	-	-	-	-	-	-	-	-	-	-	19.0	1,707
Total		19.0	4,157	32.2	6,475	-	-	-	-	1.0	333	-	-	11.6	2,739	63.8	13,704

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Legal costs	1,418
Bank charges	174
Printing, postage and IT services	1,078
Record storage	55
Total	2,724

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders and processing of day to day receipts and payments.
Shareholders	Matters related to the shareholder confirmation process.
Creditors	Dealings with unsecured creditors including adjudication and settlement of unsecured claims.
Investigation	Investigation into the conduct of Mr Kearns and Associated Parties and finalising the settlement agreement.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



Forestlands (No.10) Limited (In Liquidation)

For the period 6 March 2020 to 5 September 2020

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Creditors		Investigations		Reports		FMA/SFO		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$ 550	0.4	239	0.1	50	-	-	0.3	172	0.1	29	0.1	29	0.01	4	0.9	523
Executive Director, Director, Associate Director	\$ 485	0.3	156.1	0.6	277	-	-	-	-	0.04	19.5	-	-	-	-	0.9	453
Manager	\$ 385	0.1	46	1.2	471	-	-	-	-	0.7	276	0.1	20	0.2	85	2.3	898
Executive Analyst	\$ 315	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Business Analyst	\$ 190	6.9	1,301	1.0	187	-	-	-	-	1.0	197	-	-	2.2	425	11.1	2,110
Support staff	\$ 90	0.6	58	8.4	758	-	-	-	-	0.1	10	-	-	0.4	40	9.6	866
Total		8.4	1,800	11.3	1,744			0.3	172	2.0	531	0.1	49	2.9	553	24.9	4,849

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Legal costs	2,588
Advertising	70
Printing, postage and IT services	64
Record storage	63
Total	2,786

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders and processing of day to day receipts and payments.
Shareholders	Matters related to the shareholder confirmation process.
Creditors	Dealings with unsecured creditors including adjudication and settlement of unsecured claims.
Investigation	Investigation into the conduct of Mr Kearns and Associated Parties and finalising the settlement agreement.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



Forestlands (No.10) Limited (In Liquidation)

For the period 6 September 2019 to 5 March 2020

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Creditors		Investigations		Reports		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$ 550	0.1	36	0.5	299	-	-	0.3	151	0.2	94	0.01	6	1.1	587
Executive Director, Director, Associate Director	\$ 485	0.4	192.8	1.0	506.4	0.05	23.1	0.2	80.8	0.2	78	0.5	234	2.3	1,116
Manager	\$ 385	0.9	345.2	2.6	983.5	-	-	0.03	9.8	3.3	1,257	0.7	273	7.4	2,868
Executive Analyst	\$ 315	0.5	150	0.2	50	-	-	-	-	-	-	-	-	0.6	200
Business Analyst	\$ 190	4.8	918	4.1	771	-	-	-	-	2.6	500	0.9	164	12.4	2,353
Support staff	\$ 90	5.7	515	16.0	1,445	-	-	-	-	-	-	0.1	9	21.9	1,968
Total		12.4	2,156.6	24.4	4,054.2	0.05	23.1	0.5	242.0	6.2	1,928.6	2.2	686.2	45.7	9,091

Disbursements: Disclosed in the Statement of receipts and payments account	Cost
Legal costs	516
Record storage	59
Total	575



Forestlands (No.10) Limited (In Liquidation)

For the period 6 March 2019 to 5 September 2019

Time costs by position and work type

	Hourly rate	General Admin		Shareholders		Creditors		Investigations		Reports		Regulatory Bodies		Tax/IRD related		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$ 550	0.9	484	1.6	894	0.01	4	1.1	611	0.6	351	0.1	59	0.01	8	4.4	2,411
Executive Director, Director, Associate Director	\$ 485	1.7	822	19.8	9,600	0.4	212	0.4	184	0.7	324	1.2	580	0.5	266	24.7	11,988
Manager	\$ 385	2.1	824	1.1	441	-	-	-	-	-	-	-	-	0.3	102	3.5	1,367
Executive Analyst	\$ 315	0.7	211	0.5	152	0.1	21	-	-	-	-	-	-	-	-	1.2	383
Business Analyst	\$ 190	6.6	1,251	4.7	885	0.3	59	-	-	2.3	434	0.3	65	0.2	38	14.4	2,733
Support staff	\$ 90	5.1	457	57.9	5,210	-	-	-	-	-	-	-	-	0.1	9	63.1	5,676
Total		17.0	4,047	85.6	17,182	0.8	296	1.5	795	3.6	1,110	1.6	705	1.1	423	111.3	24,557



Forestlands (No.10) Limited (In Liquidation)

For the period 6 September 2018 to 5 March 2019

Time costs by position and work type

	Rate	General Admin		Court		Shareholders - Inc Confirmation Process		Creditors		Investigations		Report Writing		Regulatory Bodies		Total	
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	550	1.1	584	0.2	116	1.2	668	0.0	21	0.5	285	0.9	500	0.2	109	4.1	2,282
Executive Director, Director, Associate Director	485	3.9	1,886	1.1	531	5.5	2,654	0.6	282	1.7	818	4.3	2,066	1.1	525	18.1	8,762
Manager	385	2.8	1,088	0.0	-	6.9	2,279	4.0	1,539	4.2	1,613	1.0	385	0.0	-	18.9	6,903
Executive Analyst	315	4.0	1,010	0.0	-	5.9	1,486	0.1	20	0.8	211	0.7	166	0.1	24	11.7	2,917
Senior Business Analyst	250	0.0	11	0.0	-	0.4	137	0.0	-	0.0	-	0.0	-	0.0	-	0.5	147
Business Analyst	190	6.0	941	0.0	-	19.7	3,623	0.9	137	1.0	194	0.5	87	0.0	-	28.0	4,983
Support Staff	90	6.9	618	0.0	-	54.5	4,907	0.0	3	0.0	-	0.0	-	0.0	2	61.4	5,530
Grand Total		24.7	6,138	1.3	647	94.2	15,752	5.6	2,003	8.3	3,120	7.3	3,204	1.4	660	142.8	31,524