Liquidators' 12th report



Forestlands (No.8) Limited (In Liquidation) ('the Company')

Company No. 1274814

3 April 2024 | 01133

1 Introduction

Neale Jackson and Grant Robert Graham ('Liquidators'), Licensed Insolvency Practitioners, were appointed Joint and Several Liquidators of the Company by order of the High Court, Nelson on 6 September 2018 pursuant to Section 241(2)(c) of the Companies Act 1993 ('the Act') on the application of the Financial Markets Authority ('FMA'). The Liquidators are also the liquidators of other related companies in the Forestlands group ('Forestlands Group').

We understand that prior to liquidation a solvency certificate was signed by the Company's director. We have not seen this but we believe the Company is solvent.

This is the Liquidators' 12th report. It covers the period 6 September 2023 to 5 March 2024 ('the Period').

The Liquidators' other reports, and other information relevant to the liquidations of the Forestlands Group companies, can be found on the Calibre Partners website: https://www.calibrepartners.co.nz/flx-creditor/forestlands-2-20/.

2. Restrictions

This report has been prepared by us in accordance with and solely for the purposes of Section 255(2) of the Companies Act 1993.

In compiling this report, we have relied on the accuracy of all relevant information provided by the Company. We have not independently audited or verified that information and express no opinion on its accuracy, completeness, or reliability.

We do not accept any liability whatsoever from this report.

All information contained in this report is for the confidential use of the parties to which it is provided in accordance with Section 255(2) of the Companies Act 1993 and is not to be disseminated or passed to any other person without prior written authority or in accordance with law.

We reserve the right (but will be under no obligation) to review this report and if we consider it necessary to revise the report in light of any information existing at the date of this report which becomes known to us after that date.

All references to \$ are in NZD.

3. Background

This report should be read in conjunction with other Liquidators' reports which can be viewed on the New Zealand Companies Office website at https://companies-register.companiesoffice.govt.nz/.

Background to the Liquidators' appointment and the actions taken since appointment are detailed in the Liquidators' previous reports.



4. Shareholder confirmation process

We appreciate the patience shown by shareholders as we work toward paying all eligible shareholders their share of the funds available in the liquidation.

As previously advised:

- A summary of the actions undertaken to establish an accurate share register are detailed in the Liquidators' previous reports.
- The most recent status of the shareholder confirmation process for this Company is as follows:

As at the end of the Period	% of shareholders	% of shares
Confirmation process completed	91%	92%
Missing information	9%	8%

- We no longer proactively locate or follow up incomplete shareholder information. We do not believe there are further steps it is practicable to take to locate shareholders who have not contacted us since the liquidation commenced.
- We will continue to process shareholder information that is forwarded to us and make catch up payments for eligible shareholders.
- The confirmation process has been time consuming. We believe that the approach taken was in the best interests of the shareholder group as a whole and ensured that we did not incur unnecessary costs.

5. Distributions to shareholders

During the Period, no distributions were paid to shareholders.

As previously advised:

- The total amount that has been distributed to date in the liquidation to shareholders is \$498 per share.
- Details of previous distributions and the steps taken to facilitate these distributions to eligible shareholders are summarised in our previous Liquidators' reports.
- We continue to pay catch-up distributions to shareholders as they complete the confirmation process.
- We expect to pay a final distribution to shareholders towards the end of the liquidation refer sections 8 and 11 below.

6. Asset realisations

Background to the actions taken by the Liquidators in relation to the asset realisations process are summarised in our earlier reports.

The Liquidators confirm there are no further assets to realise.

7. Action taken by the Financial Markets Authority ('FMA')

As previously advised, since appointment we have worked closely with the FMA and provided information as and when requested to assist with its investigations.



As shareholders will be aware, a jury trial had been scheduled to start on 16 March 2023, however prior to it commencing Mr Kearns pled guilty to certain charges that had been laid by the FMA. These charges covered:

- One representative charge of making a false statement under the Financial Reporting Act 1993, section 41 (false statement charge);
- Two representative charges of failing to deliver financial statements under the Financial Reporting Act 1993, sections 18 and 38(b); and
- One representative charge of failing to lodge financial statements under the Financial Markets Conduct Act 2013, section 461H.

On 20 July 2023, Mr Kearns was sentenced at Nelson District Court to:

- · Four months' community detention; and
- 100 hours' community work.

This brings to an end the proceedings against Mr Kearns in respect of his actions in relation to the Forestlands Group.

8. Future distributions

We expect a final distribution to be a small distribution, as it will be the residual funds remaining in the liquidations once all required steps have been completed to finalise the liquidations. This will include sums that we are required to set aside until completion of the liquidation (e.g. the reserve amounts for unidentified shareholders set aside pursuant to Court orders).

The amount available will vary from entity to entity.

We will only know the amount available for the final distribution once we have clarity on the final claims of all shareholders and the surpluses available.

Therefore, shareholders should not assume that all available funds shown in the attached receipts and payments account are available for distribution.

9 Creditor claims

All known unsecured creditor claims have been reviewed, admitted, and paid by the Liquidators. Further information is available in the Liquidators' previous reports.

10. Statement of receipts and payments

A statement of receipts and payments for the Period is attached to this report.

11. Summary and estimated date of completion of liquidation

There are a number of steps we have to take to finalise the liquidations, which include:

- Filing all tax returns to the completion of the liquidation. Final returns will be completed at the end of the liquidation.
- Obtaining clearance from the Inland Revenue Department, which will only be given once all tax returns have been submitted.
- Applying to the Court for required approvals. In the last reporting period, the liquidators applied to the High Court for approval and fixing of remuneration throughout the liquidation period. Please refer to section 12 below for further information in this regard.



- Paying over any unclaimed distributions to Public Trust (in accordance with the Companies Act 1993). This will be done at the end of the liquidation.
- Paying final distributions to shareholders.
- Dealing with our final statutory requirements.

12. Court approval process

As required by the Companies Act 1993, the liquidators have applied to the High Court for approval and fixing of remuneration of \$94,888.02 for them for the 5-year period from 6 September 2018 to 31 July 2023 in respect of the liquidation of the Company.

The liquidators have previously provided remuneration reports in each of their six-monthly statutory reports. Those remuneration reports record the remuneration in respect of the period that was the subject of the report. Copies of the remuneration reports are attached. In summary, the remuneration for each reporting period is as follows (with the reporting period to 5 September 2023 recording the liquidators' fees to 31 July 2023):

	Liquidation reporting periods	Fees
2 nd Report	6 September 2018 to 5 March 2019	30,244.07
3 rd Report	6 March 2019 to 5 September 2019	24,252.18
4 th Report	6 September 2019 to 5 March 2020	8,425.08
5 th Report	6 March 2020 to 5 September 2020	4,167.84
6 th Report	6 September 2020 to 5 March 2021	5,561.92
7 th Report	6 March 2021 to 5 September 2021	3,568.92
8 th Report	6 September 2021 to 5 March 2022	3,295.50
9 th Report	6 March 2022 to 5 September 2022	6,369.09
10 th Report	6 September 2022 to 5 March 2023	6,007.33
11 th Report	6 March 2023 to 5 September 2023	2,996.09
	TOTAL	94,888.02

Under s 284(1) of the Companies Act 1993, a creditor, a shareholder or certain other persons may, with leave of the court, apply to review or fix the remuneration of the liquidators at a level which is reasonable in the circumstances. Any such persons wishing to make any such application should do so promptly and in any event within 25 working days.

It will be possible to progress final steps (including payment of a final distribution) when the Court approval process is complete.

We will update shareholders on the estimated date for final distributions once the relevant approvals have been obtained.

Should you have any queries regarding the liquidation of the Company, please do not hesitate to contact this office.

Yours faithfully

Neale Jackson Joint Liguidator



Statement of receipts and payments

Forestlands (No.8) Limited (In Liquidation)

Statement of Liquidators' receipts and payments from 6 September 2023 to 5 March 2024

	\$
Opening balance	53,813
Receipts	
Interest received	885
Total receipts	885
Payments	
Bank charges	2
Printing, postage and IT services	127
Storage	28
Residents Withholding Tax	263
Legal costs	848
Liquidators' remuneration	4,033
Total payments	5,302
Net cashflow	(4,417)
Closing balance	49,397

Comprises of:

Funds held on Trust for incomplete shareholders and retentions			
Cheque account	10,581		
GST	755		
Closing balance	49,397		



Liquidators' remuneration report for the Period

Forestlands (No.8) Limited (In Liquidation)

Time based charging report For the period 6 September 2023 to 5 March 2024

Time costs by position and work type

		General admin			Reports	Total		
	Hourly rate (\$)	Hours	Charge (\$)	Hours	Charge (\$)	Hours	Charge (\$)	
Partner	550	0.1	63	-	-	0.1	63	
Executive Director	485	-	-	-	-	-	-	
Associate Director	485	4.6	2,250	0.5	223	5.1	2,473	
Senior Manager	435	0.6	258	-	-	0.6	258	
Senior Analyst	250	2.8	704	-	-	2.8	704	
Analyst	190	3.3	634	-	-	3.3	634	
Financial Controller	90	0.1	10	-	-	0.1	10	
Intern	90	6.9	618	-	-	6.9	618	
Support Staff	90	0.6	52	1.3	114	1.8	166	
Total		19.1	4,589	1.1	337	20.8	4,926	

Liquidators' disbursements	Cost
IT Support	16
Legal Costs	976
Postage	90
Printing	40
Record Storage	44
Total	1,166

Detail of work completed	
	General case administration including dealing with distributions, tracing of investors, strategy meetings, attending to creditor queries, and processing of day to day receipts and payments.
Reports	Compiling statutory reports to creditors and any other reporting requirements.



Liquidators' remuneration report for prior periods

Forestlands (No.8) Limited (In Liquidation)

For the period 6 March 2023 to 5 September 2023

Time costs by position and work type

		General Admin Shareholders		Reports Retirement			Tax/IRD related		Total				
	Hourly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner Executive Director,	\$550	-	-	-	1	0.2	92	-		-	-	0.2	92
Director, Associate Director	\$485	0.3	154	-	-	1.3	606	0.7	340	0.4	178	2.6	1,277
Senior Manager	\$435	0.2	65	-	-	-	-	-	-	0.2	87	0.4	152
Senior Analyst	\$250	2.7	679	0.6	154	-	-	-	-	0.5	125	3.8	958
Business Analyst	\$190	-	-	-	-	0.5	95	0.8	146	-	-	1.3	241
Support staff	\$90	0.8	72	1.8	161	0.5	44	-	-	-	-	3.1	276
Total		4.0	970	2.4	315	2.4	836	1.5	485	1.1	390	11.3	2,996

Disbursements: Disclosed in the Statement of	
receipts and payments account	Cost
Printing and postgage	101
Record storage	37
Legal/Tax advice	81
IT services	46
Total	265

Detail of work completed	
General Administration	General case administration including strategy meetings, processing of day to day receipts and payments and general matters.
Shareholders	Matters related to the shareholder confirmation process, attending to shareholder queries, distributions to shareholders, completing reconciliations and dealing with bounced payments.
Reports	Compiling statutory reports to creditors, undertaking analysis, drafting of Court affidavits and any other reporting requirements.
Retirement	All matters relating to the Liquidators retirement including applications to Court, analysis and additional reporting.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



For the period 6 September 2022 to 5 March 2023

Time costs by position and work type

		General A	neral Admin Shareholders		Repo	rts	Tax/IRD re	elated	Total		
	Hourly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$550	-	-	-	1	0.33	183	-	-	0.33	183
Senior Manager	\$435	0.74	323	0.74	323	2.04	889	0.24	103	3.77	1,638
Senior Analyst	\$250	0.44	110	0.44	110	-	-	-	-	0.88	221
Business Analyst	\$190	4.32	821	6.52	1,238	7.45	1,415	0.93	177	19.22	3,651
Support staff	\$90	1.10	99	1.98	178	0.40	36	-	-	3.48	313
Total		6.6	1,354	9.7	1,850	10.2	2,523	1.2	279	27.7	6,007

Disbursements: Disclosed in the	
Statement of receipts and payments	Cost
Printing and postage	107
Record storage	31
Legal and Tax advice	324
IT services	96
Total	558

Detail of work completed	
General Administration	General case administration including strategy meetings, processing of day to day receipts and payments and general matters.
Shareholders	Matters related to the shareholder confirmation process, attending to shareholder queries, distributions to shareholders, completing
	reconciliations and dealing with bounced payments.
Reports	Compiling statutory reports to creditors, undertaking analysis, drafting of Court affidavits and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



For the period 6 March 2022 to 5 September 2022

Time costs by position and work type

		General A	General Admin Shareholders Reports		Tax/IRD r	elated	Total				
	Hourly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$550	0.1	64	-	-	-	-	-	-	0.1	64
Executive Director, Director,											
Associate Director	\$485	0.1	24	-	-	-	-	-	-	0.1	24
Manager	\$435	4.2	1,826	2.0	868	1.8	786	0.6	261	8.6	3,741
Senior Business Analyst	\$250	1.7	426	0.5	120	-	-	0.1	33	2.3	579
Business Analyst	\$190	6.2	1,184	1.2	238	0.6	108	0.5	95	8.6	1,625
Support staff	\$90	0.7	63	2.1	192	0.9	81	-	-	3.7	336
Total		13.0	3,588	5.9	1,417	3.3	975	1.2	388	23.4	6,369

Disbursements: Disclosed in the	
Statement of receipts and payments	
account	Cost
Printing and postage	78
Record storage	29
IT services	17
Total	124

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders, processing of day to day receipts and payments and monitoring the asset realisations process.
Shareholders	Matters related to the shareholder confirmation process.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



For the period 6 September 2021 to 5 March 2022

Time costs by position and work type

			General Admin Shareholders Reports			ts	Tax/IRD re	elated	Total			
	Hour	ly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$	550	1.4	779	1.1	590	0.1	36	0.02	12	2.6	1,417
Executive Director, Director, Associate Director	\$	485	0.3	159	0.5	235	0.02	8	-	-	0.8	402
Manager	\$	385	0.3	118	-	-	-	-	-	-	0.31	118
Business Analyst	\$	190	3.1	595	1.6	295	0.1	26	0.2	39	5.0	954
Support staff	\$	90	2.4	216	-	-	1.1	99	1.0	90	4.5	405
Total			7.6	1,866	3.1	1,120	1.3	169	1.2	140	13.2	3,296

Disbursements: Disclosed in the Statement of receipts and	
payments account	Cost
Legal costs	102
Bank charges	16
Printing, postage and IT services	57
Record storage	29
Total	204

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders, processing of
	day to day receipts and payments and monitoring the asset realisations process.
Shareholders	Matters related to the shareholder confirmation process.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



For the period 6 March 2021 to 5 September 2021

Time costs by position and work type

	Γ		General A	dmin	Shareho	lders	Credit	ors	Investiga	tions	Repor	ts	FMA/S	FO	Tax/IRD r	elated	Tota	ıl
	Hou	ırly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$	550	0.5	286	0.1	44	-	-	-	-	-	-	-	-	-	-	0.6	330
Executive Director, Director, Associate																		
Director	\$	485	0.6	283	-	-	-	-	-	-	-	-	-	-	-	-	0.6	283
Manager	\$	385	1.5	580	0.7	265	-	-	-	-	0.5	181	-	-	0.1	29	2.74	1,056
Executive Analyst	\$	315	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Business Analyst	\$	190	5.0	956	1.3	243	-	-	-	-	0.3	52	-	-	-	-	6.6	1,251
Support staff	\$	90	2.6	238	4.6	411	-	-	-	-	-	-	-	-	-	-	7.2	650
Total			10.3	2,344	6.6	963	-	-		-	0.7	233	-	-	0.1	29	17.7	3,569

Disbursements: Disclosed in the Statement of receipts	
and payments account	Cost
Legal costs	1,113
Bank charges	43
Printing, postage and IT services	-
Record storage	29
Total	1,186

Detail of work completed									
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders and processing of day to day receipts and payments.								
Shareholders	Matters related to the shareholder confirmation process.								
Creditors	Dealings with unsecured creditors including adjudication and settlement of unsecured claims.								
Investigation	Investigation into the conduct of Mr Kearns and Associated Parties and finalising the settlement agreement.								
Reports	Compiling statutory reports to creditors and any other reporting requirements.								
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.								



For the period 6 September 2020 to 5 March 2021

Time costs by position and work type

			General A	dmin	Sharehol	ders	Credito	ors	Investiga	tions	Report	ts	FMA/S	FO	Tax/IRD re	elated	Tota	I
	Hou	ly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$	550	0.6	328	0.1	48	-	-	-	-	-	-	-	-	-	-	0.7	376
Executive Director, Director, Associate Director	\$	485	0.1	32	-	-	-	-	-	-	-	-	-	-	-	-	0.1	32
Manager	\$	385	2.8	1,062	1.2	473	-	-	-	-	0.8	296	-	-	0.3	125	5.1	1,957
Executive Analyst	\$	315	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Business Analyst	\$	190	6.2	1,178	3.5	668	-	-	-	-	0.3	48	-	-	1.3	247	11.3	2,141
Support staff	\$	90	3.1	283	8.6	773	-	-	-	-	-	-	-	-	-	-	11.7	1,056
Total			12.8	2,883	13.4	1,962	-	-	-	-	1.0	345	-	-	1.6	372	28.8	5,562

Disbursements: Disclosed in the Statement of receipts and	
payments account	Cost
Legal costs	1,418
Advertising	174
Printing, postage and IT services	220
Record storage	55
Total	1,867

Detail of work completed										
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders and processing of day to day receipts and payments.									
Shareholders	Matters related to the shareholder confirmation process.									
Creditors	Dealings with unsecured creditors including adjudication and settlement of unsecured claims.									
Investigation	Investigation into the conduct of Mr Kearns and Associated Parties and finalising the settlement agreement.									
Reports	Compiling statutory reports to creditors and any other reporting requirements.									
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.									



For the period 6 March 2020 to 5 September 2020

Time costs by position and work type

			General A	dmin	Sharehol	ders	Credito	ors	Investiga	tions	Report	:s	FMA/S	FO	Tax/IRD r	elated	Tota	ı
	Hou	rly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$	550	0.1	76	0.1	42	-	-	0.3	143	0.04	24	0.04	24	0.01	3	0.6	312
Executive Director, Director, Associate Director	\$	485	0.2	103	0.4	183	-	-	-	-	0.03	13	-	-	-	-	0.6	299
Manager	\$	385	0.3	126	1.2	463	-	-	-	-	0.8	296	0.1	21	0.3	107	2.6	1,014
Executive Analyst	\$	315	0.5	152	-	-	-	-	-	-	-	-	-	-	-	-	0.5	152
Business Analyst	\$	190	4.7	886	1.0	182	-	-	-	-	1.0	187	-	-	2.1	398	8.7	1,653
Support staff	\$	90	0.8	71	7.0	631	-	-	-	-	0.1	9	-	-	0.3	27	8.2	738
Total			6.6	1,414	9.6	1,501	-	-	0.3	143	1.9	529	0.1	45	2.7	535	21.1	4,168

Disbursements: Disclosed in the Statement of receipts and	
payments account	Cost
Legal costs	1,339
Advertising	70
Printing, postage and IT services	64
Record storage	63
Total	1,537

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders and processing of day to day receipts and payments.
Shareholders	Matters related to the shareholder confirmation process.
Creditors	Dealings with unsecured creditors including adjudication and settlement of unsecured claims.
Investigation	Investigation into the conduct of Mr Kearns and Associated Parties and finalising the settlement agreement.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



For the period 6 September 2019 to 5 March 2020

Time costs by position and work type

			General A	dmin	Sharehol	ders	Credito	ors	Investiga	tions	Repor	ts	Tax/IRD re	elated	Tota	l
	Hour	ly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$	550	0.1	40	0.5	285	-	-	0.3	166	0.1	80	0.01	6	1.05	578
Executive Director, Director, Associate Director	\$	485	0.4	183.7	1.2	578.0	0.04	22	0.2	75.7	0.2	73.0	0.4	183.4	2.3	1,116
Manager	\$	385	0.8	325	2.5	974	-	-	0.03	10	3.2	1,250	0.7	271	7.3	2,830
Executive Analyst	\$	315	0.02	8	0.01	3	-	-	-	-	-	-	-	-	0.03	11
Business Analyst	\$	190	3.33	633	3.71	705	-	-	-	-	2.59	491	1.11	210	10.7	2,039
Support staff	\$	90	4.6	414	15.9	1,430	-	-	-	-	-	-	0.1	9	20.6	1,853
Total			9.3	1,604	23.8	3,975	0.04	22	0.5	252	6.1	1,894	2.3	679	42	8,425

Disbursements: Disclosed in the Statement of receipts	
and payments account	Cost
Legal costs	516
Record storage	59
Total	575

Detail of work completed	
General Administration	General case administration including strategy meetings, attending to shareholder queries, distributions to shareholders and processing of day to day receipts and payments.
Shareholders	Matters related to the shareholder confirmation process.
Creditors	Dealings with unsecured creditors including adjudication and settlement of unsecured claims.
Investigation	Investigation into the conduct of Mr Kearns and Associated Parties and finalising the settlement agreement.
Reports	Compiling statutory reports to creditors and any other reporting requirements.
Tax/IRD related	Income Tax and GST related matters including liaison with advisors and the IRD.



For the period 6 March 2019 to 5 September 2019

Time costs by position and work type

			General A	dmin	Shareho	lders	Credito	ors	Investiga	tions	Report	ts	Regulatory	Bodies	Tax/IRD re	elated	Tota	al
	Hou	rly rate	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	\$	550	1.0	542	1.9	1,037	0.01	5	1.1	613	0.6	351	0.1	72	0.02	11	4.8	2,631
Executive Director, Director, Associate Director	\$	485	1.6	763	19.7	9,556	0.3	159	0.4	180	0.7	324	1.1	554	0.5	257	24.3	11,794
Manager	\$	385	2.3	868	1.2	450	-	-	-	-	-	-	=	-	0.3	106	3.7	1,425
Executive Analyst	\$	315	0.7	211	0.5	152	0.1	21	-	-	-	-	-	-	-	-	1.2	383
Business Analyst	\$	190	6.9	1,302	3.8	713	0.1	21	-	-	1.6	301	0.3	65	0.2	38	12.8	2,442
Support staff	\$	90	4.1	367	57.8	5,203	-	-	-	-	-	-	-	-	0.1	9	62.0	5,579
Total			16.4	4,052	84.8	17,111	0.5	206	1.5	793	2.9	977	1.6	692	1.1	421	108.8	24,252



For the period 6 September 2018 to 5 March 2019

Time costs by position and work type

						Shareholde	ers - Inc										
	Rate	General A	dmin	Court	t	Confirmation Process		Credito	Creditors		Investigations		riting	Regulatory Bodies		Tota	I
		Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge	Hours	Charge
Partner	550	1.1	602	0.2	116	1.2	668	0.0	21	0.5	285	0.8	427	0.2	109	4.0	2,227
Executive Director, Director, Associate Director	485	2.6	1,248	1.1	531	5.6	2,723	0.6	299	2.5	1,221	4.0	1,920	1.2	578	17.6	8,520
Manager	355	2.7	1,028	0.0	-	11.9	4,219	0.8	306	0.0	-	3.5	1,348	0.0	-	18.9	6,901
Executive Analyst	315	0.0	11	0.0	-	0.4	137	0.0	-	0.0	-	0.0	-	0.0	-	0.5	147
Senior Business Analyst	250	4.0	1,010	0.0	-	5.9	1,486	0.1	20	0.8	211	0.6	141	0.1	24	11.6	2,892
Business Analyst	190	6.5	1,233	0.0	-	11.0	2,097	0.5	99	1.2	223	0.4	81	0.0	-	19.6	3,733
Support Staff	90	12.1	1,089	0.0	-	52.6	4,735	0.0	-	0.0	-	0.0	-	0.0	-	64.7	5,824
Grand Total		29.0	6,221	1.3	647	88.8	16,064	2.1	745	5.1	1,939	9.2	3,917	1.5	710	136.9	30,244